

**2021**

**Operating &  
Capital Budget**



**City of Weyburn**

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## Budget Approach

- To balance the City of Weyburn rate payer's interests with continued growth and prosperity
  - To provide a budget that enables growth and balances the Departments' requests to continue to provide a high level of service and programs
  - To ensure sustainability today as well as into the future
  - To take into consideration the infrastructure gap and set out short and long-term plans addressing the maintenance and replacement of major capital
  - To maintain tax policies that keep Weyburn competitive with other Saskatchewan cities
- 
- ✚ The general operations of the City are funded through grants and tax revenue.
  - ✚ The utility functions of the City are funded by user fees collected (utility billing, landfill fees, etc) and capital grants.

## 2020 Highlights

### Administration/Finance

- Hospital Levy of \$40 per residence
  - Government of Saskatchewan announced the site for construction of the new hospital
- Municipal Election – electing Mayor Roy, Councillor Corrigan, Councillor Janke, Councillor Michel, Councillor Morrisette, Councillor Richards, and Councillor Van Betuw

### Police

- Welcomed Police Chief Blunden
- Retirement of Deputy Police Chief Stafford & swore in Deputy Police Chief VanDeSype
- Swore in three new recruits for 2021

### Fire

- Capital purchases included:
  - Extrication equipment
  - SCBA mask washer
  - Ground radios
  - Fire-fighting hose
  - Rapid intervention kit
- Replace lighting in truck bays to LED

### Leisure

- Funding of \$377,625 provided to SE Regional Library
- Provide funding to Weyburn Public Library for programming and facility operations
- Provide \$75,000 in Sask Lottery funding to local organizations
- Major effects to programming and operations due to COVID-19

**Facilities**

- Naming of Weyburn Recreation & Culture Centre (WRCC) to Credit Union Spark Centre
  - 90% complete at Dec 31, 2020
- Commenced construction of Fleet Storage Facility
  - 50% complete at Dec. 31, 2020
- Sale of Signal Hill Arts Centre
- Replace HVAC System at Weyburn Public Library

**Parks**

- Reconstructed pathway in the Creeks

**Planning & Development**

- Complete Official Community Plan

**Engineering**

- Welcomed Director of Engineering, Jennifer Wilkinson
- Installation of New City Entrance Signs
- Main taxiway resurfacing at Weyburn Airport (Apron paving & crack sealing)

**Public Works**

- Welcomed Superintendent of Public Works, Todd Bedore
- Replaced 9 catch basins, storm sewers and adjacent curbing
- Updated 17 pedestrian accessible ramps
- Completed 9 hydrant valve replacements
- Completed 14 manhole restorations
- Sidewalk trip hazard repair program

**Fleet**

- Purchases:
  - Vactor-Sewer Truck (on order)
  - Refuse Truck (on order)
  - 2 half ton trucks

**Utilities including Water Treatment Plant**

- Watermain replacement on 1<sup>st</sup> Avenue SE
- 1<sup>st</sup> Avenue Reservoir & Pump Station Upgrades Completed
- Water Treatment Plant 100 Electrical Control Upgrades
- Replacement of Clarifier Drive

**Landfill**

- New entrance, scale and disposal bins

## 2021 Budget Highlights

### Administration

- Continue to provide funding to Weyburn Humane Society for animal control and facility operations

### Police

- New Deputy Chief VanDeSype
- Three new recruits
- Purchase fleet vehicle

### Fire

- Capital purchases budgeted:
  - Extrication equipment
  - New pagers
  - Rope rescue equipment
  - Water relay valve replacement

### Leisure

- Funding of \$377,625 provided to SE Regional Library
- Provide funding to Weyburn Public Library for programming and facility operations
- Provide \$75,000 in Sask Lottery funding to local organizations

### Facilities

- Completion of Credit Union Spark Centre
- Completion of Fleet Storage Facility
- Replace HVAC System at Leisure Centre (carried over from 2020)

**Parks**

- Replace Jubilee Park Dugouts
- Pathway paving on trails
- Implement annual tree pruning and inventory program

**Engineering**

- Implementation of Asset Management program
- Complete study on drainage ditch at Railway Ave.

**Public Works**

- Ebel Road road repairs
- Complete paving of Riverfront Road (Soo Line Museum and Burger King)
- Repair Spark Centre sidewalk
- Traffic Controller replacement at 2<sup>nd</sup> Ave. & Souris
- Highway 13 Bridge replacement
- Continue with annual replacement of sidewalk catch basins, storm sewers, curbing, pedestrian accessible ramps, hydrant valve replacement and sidewalk trip hazard repairs

**Fleet**

- Purchases budgeted:
  - 2 half ton trucks
  - Lease Packer/Dozer
  - Wide Area Mower
  - 2 - 72" mowers
  - Pothole Patch Truck
  - Tool Cat & Gator for Spark Centre
  - Convert Garbage truck to Tandem truck



**Utilities including Water Treatment Plant**

- Watermain replacement on Allen Street
- Engineering design for replacement of Lift Station 3
- Lagoon Dredging
- Repairs to 1<sup>st</sup> Ave. Reservoir liner
- Install PAC at WTP to reduce THMs and HAAs
- Implementation of CO2 process at WTP to reduce Alum dosage
- Implementation of Ammonia Feed System at WTP

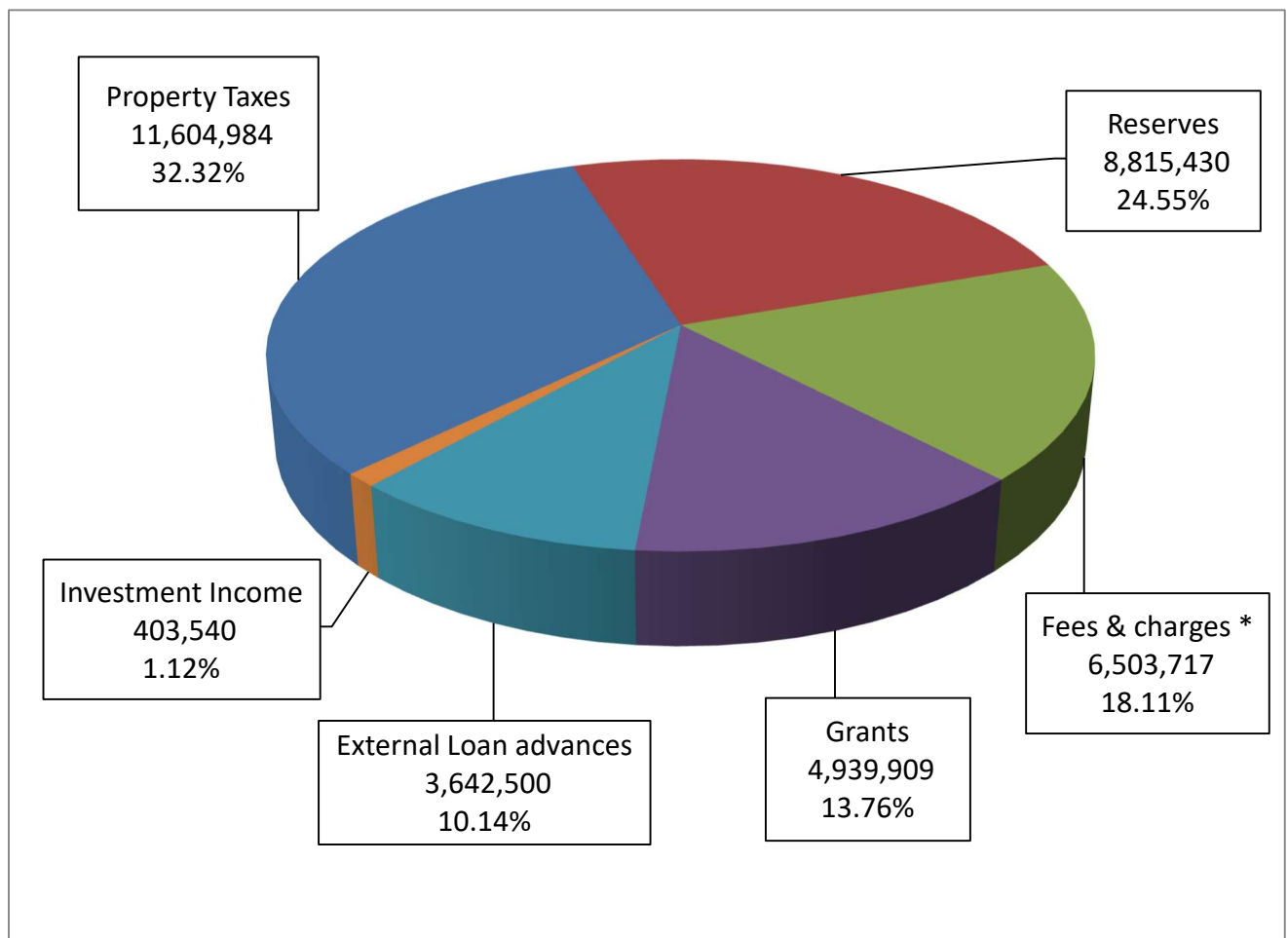
**Landfill**

- Engineering design for Leachate, Storm Water, Retention and Hydrovac Waste Infrastructure
- Asbestos storage plan

## How is the City of Weyburn funded?

The City of Weyburn's sources of revenue:

Property taxes	\$ 11,604,984	32.32%
Reserve funding	\$ 8,815,430	24.55%
Fees and charges on services *	\$ 6,503,717	18.11%
Grant funding	\$ 4,939,909	13.76%
External Loan funding	\$ 3,642,500	10.14%
Investment income	\$ 403,540	1.12%
<b>Total</b>	<b>\$ 35,910,080</b>	

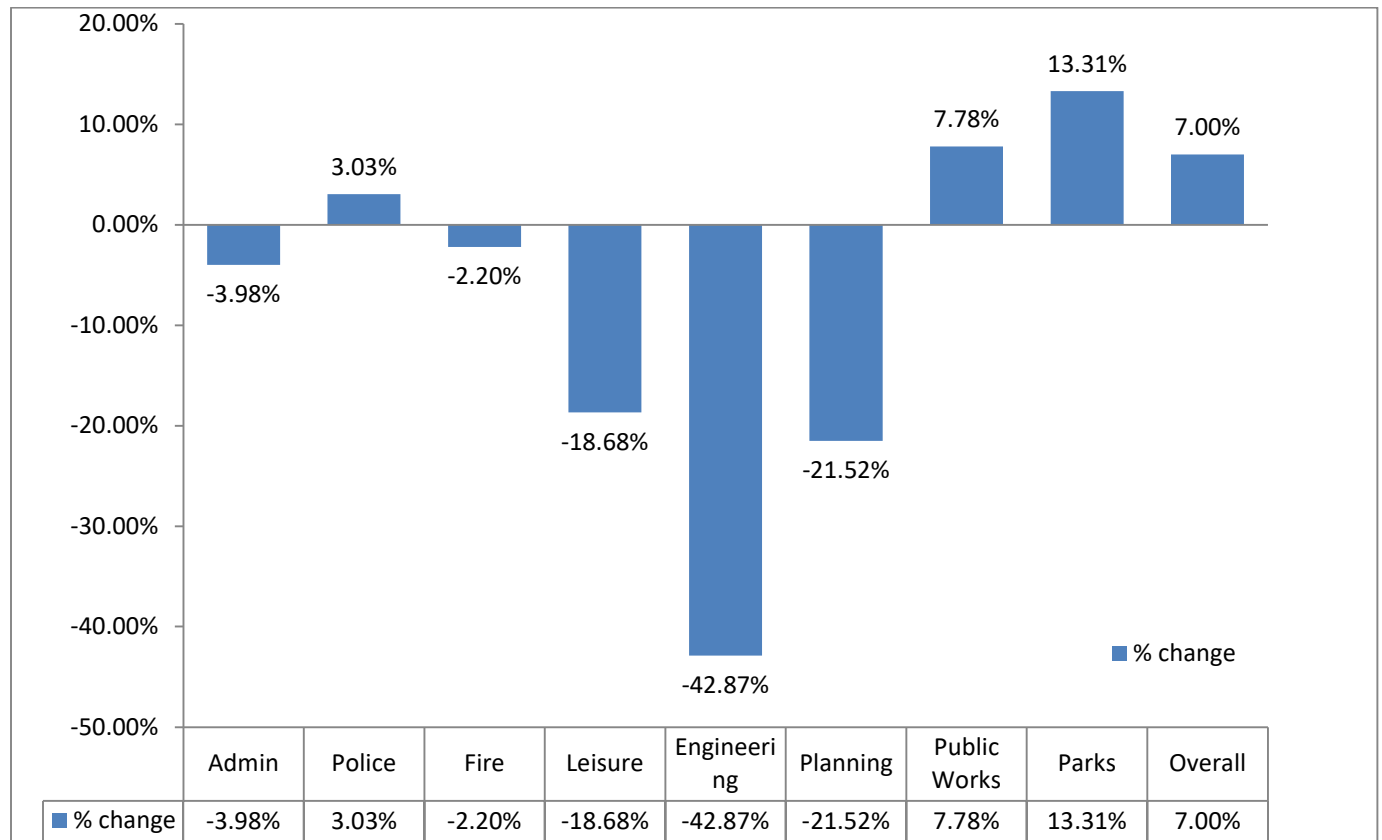


\*Includes Water & Sewer charges

## Operating and Capital Budget

Total Budget (including operating, utilities & capital)	35.9 million
Operating Budget (excluding utilities & internal transfers)	19.0 million
Utility & Landfill Budget	4.6 million
Capital Budget	
➤ General Operations	9.2 million
➤ Utilities	3.1 million
Transfers to Reserves (included above)	0.9 million
Total Expenses paid out of Reserves (included above)	8.8 million

## Departmental Budget % Change



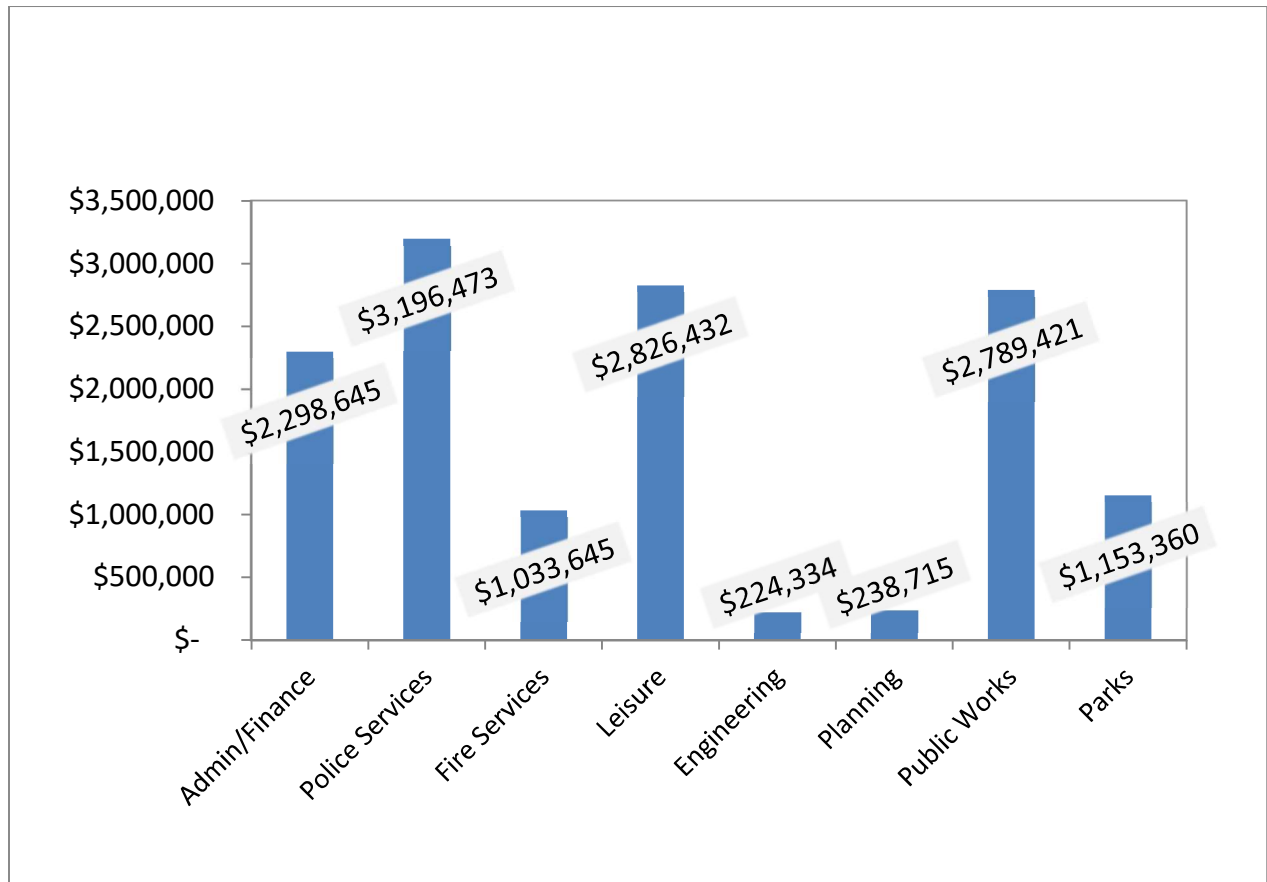
Department	% Change	\$ Change	2020 Budgeted expenses
Admin/Finance (1)	-3.98%	(475,585)	3,038,920
Police – recruitment, vehicle purchase	3.03%	(93,961)	3,752,173
Fire	-2.20%	23,251	1,146,045
Leisure/Facilities – Spark Centre opening	-18.68%	649,293	5,664,742
Engineering – 2020 had airport projects	-42.87%	168,322	429,795
Planning – decrease in consulting	-21.52%	65,475	275,965
Public Works – additional street repairs	7.78%	(201,320)	2,595,390
Parks – tree pruning & inventory projects	13.31%	(135,475)	1,049,410
Fleet – additional lease expense	0.00%	0	1,045,590
Utilities – any increase is covered by fees/reserves	0.00%	0	3,741,550
Landfill – any increase is covered by fees/reserves	0.00%	0	906,500
Overall Budget increase (2)	7.00%	\$ 1,875,571	\$ 23,646,080

(1) Transfer Fed Gas Tax grant to Spark Centre to pay for external loan

(2) Increase in fee revenue and grants

## Net Operating Budget

Balance of funds that is not funded by the department's own revenue (fees, interest or reserves) and is funded through tax revenue and government grants.



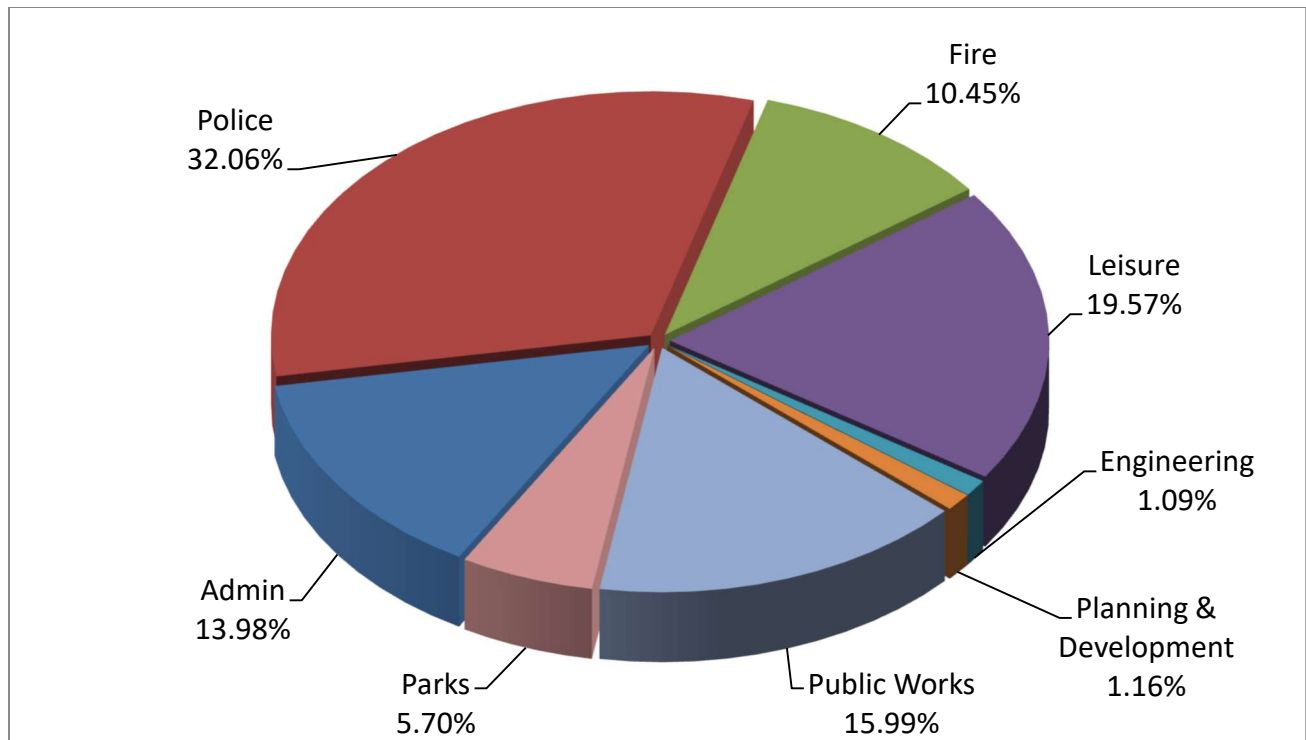
	2020	2021
Total Operating Expense Budget (excluding Utilities)	22,024,732	23,416,800
Less: Conditional Grants	(1,773,468)	(2,683,869)
Less: Fee Revenue	(1,277,820)	(1,188,217)
Less: Interest & Other Revenue	(557,040)	(403,540)
Less: Transfers from Other Departments	(3,200,230)	(3,535,720)
Less: Reserves for Operating	(1,669,790)	(1,844,430)
<b>Net Operating Budget (Taxes and Grant Revenue Budgeted)</b>	<b>\$ 13,546,384</b>	<b>\$ 13,761,024</b>

**Tax revenue is collected through the mill rates established on the property assessment and Base Tax**

## Where are your tax dollars spent?

Municipal Tax dollars based on \$240,000 assessment \$1,435 (\$765.00+\$670.00)

<b>Municipal Tax</b>	<b>%</b>	<b>Total</b>
Admin/Finance	13.98%	\$ 187.40
Leisure/Facilities	19.57%	\$ 239.40
Engineering	1.09%	\$ 19.00
Planning & Development	1.16%	\$ 20.20
Public Work	11.81%	\$ 201.30
Parks	5.70%	\$ 97.70
	<b>53.31%</b>	<b>\$ 765.00</b>
<b>Base Tax</b>		
Police Services	32.06%	\$ 460.00
Fire Services	10.45%	\$ 150.00
Street Snow & Sanding	4.18%	\$ 60.00
	<b>46.69%</b>	<b>\$ 670.00</b>



## Base Tax Calculation

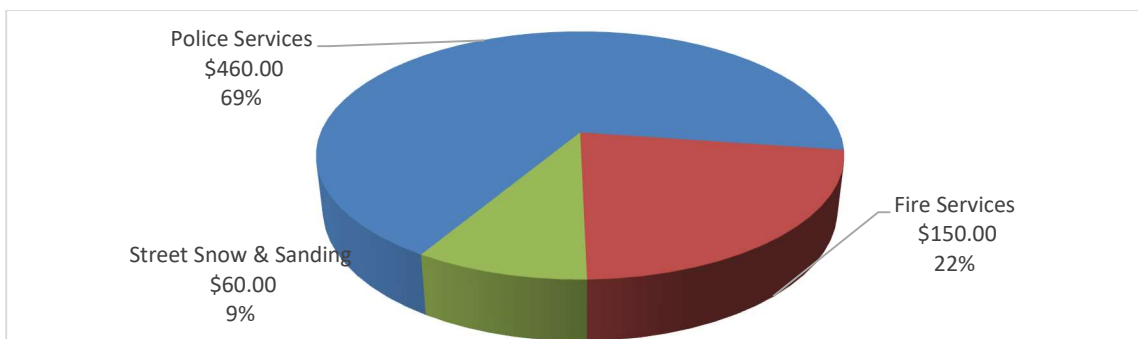
Three main essential services are used in calculating 'base tax' which is applied to single family properties - residences/condos:

1. Police Services (2021 proposed increase of 3.0%)
2. Fire Services (2021 proposed decrease of 2.2%)
3. Snow removal and street sanding (2021 proposed decrease of 3.1%)

The percentage of the tax levy for a single-family dwelling is applied to the total cost of the three essential services:

	% taxable levy	# of
Residential percentage	51.99%	3,480
Condominium percentage	9.24%	760
<b>Total percentage</b>	<b>61.45%</b>	<b>4,240</b>

Calculation:	Total Cost	Per Dwelling
Police Services Net Cost	\$3,196,473	\$460.00
Fire Services Net Cost	\$1,033,645	\$150.00
Snow & Sanding Net Cost Expense	\$412,640	\$60.00
Total Base Tax Cost	\$4,642,758	<b>\$670.00</b>
Multiplied by Percentage of tax levy	x 61.45%	
Divided by number of properties	Divided by 4,240	
<b>Base Tax per property</b>	<b>\$672.87</b>	<b>(round to \$670)</b>



## Services for your tax dollars:

Service	Tax cost per year	Tax cost per month
Police Services	\$ 460.00	\$ 38.33
Fire Services	\$ 150.00	\$ 12.50
Street Snow Removal & Sanding	\$ 60.00	\$ 5.00
Weyburn Library & SE Library	\$ 39.51	\$ 3.29
Weyburn Leisure Centre	\$ 49.93	\$ 4.16
Crescent Point Place & Sports Arena	\$ 86.25	\$ 7.19
Spark Centre	\$ 19.96	\$ 1.66
Weyburn Airport	\$ 3.62	\$ 0.30
Sidewalks & Streets repairs	\$ 20.29	\$ 1.69
Refuse Collection	\$ 9.03	\$ 0.75
Park Maintenance	\$ 78.85	\$ 6.57
Tree Pruning & Inventory	\$ 8.14	\$ 0.68



## 2021 Summary

- Increase in total tax levy of \$150,000 (1.6% increase)
  - Capital purchases and projects totaling \$12.3 million
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- ✚ Balanced Budget to provide growth and sustainability today and into the future
  - ✚ Provide a high level of service to the City of Weyburn's rate payers
  - ✚ Reduce the Infrastructure gap through short and long-term goals
  - ✚ Continue to be comparable and competitive with other Saskatchewan Cities