

CITY OF WEYBURN

2024 Municipal Budget

PRELIMINARY REPORT | OCTOBER 2023





Vision

A community for all.

Mission

Growing through opportunity.









Economy

Growth

Community

Governance



MUNICIPAL BUDGET

The budget serves as an outline for how money that comes into the City of Weyburn should be spent to maintain and improve the city.

STRATEGIC PLAN

Council's strategic direction and priorities establish the guidelines for the initial steps in preparing the annual operating and capital budgets.

PUBLIC ENGAGEMENT

An open house will be held **Nov. 7** to allow the public the opportunity to ask questions and discuss with Council the proposed preliminary budget.

CITIZEN SURVEY

The City of Weyburn held a survey open to public from May-June 2023. Budget priorities identified by survey respondents:



ECONOMIC DEVELOPMENT



REDUCE CITY
SPENDING



MAINTAIN/INCREASE
CAPTIAL



INCREASE LEVEL
OF SERVICE

BALANCED BUDGET APPROACH



Maintain tax policies to keep City of Weyburn competitive



Balance rate payer's interests with continued growth



Balance departments' requests to continue with high level of service and programs



Manage increase in supply and capital costs

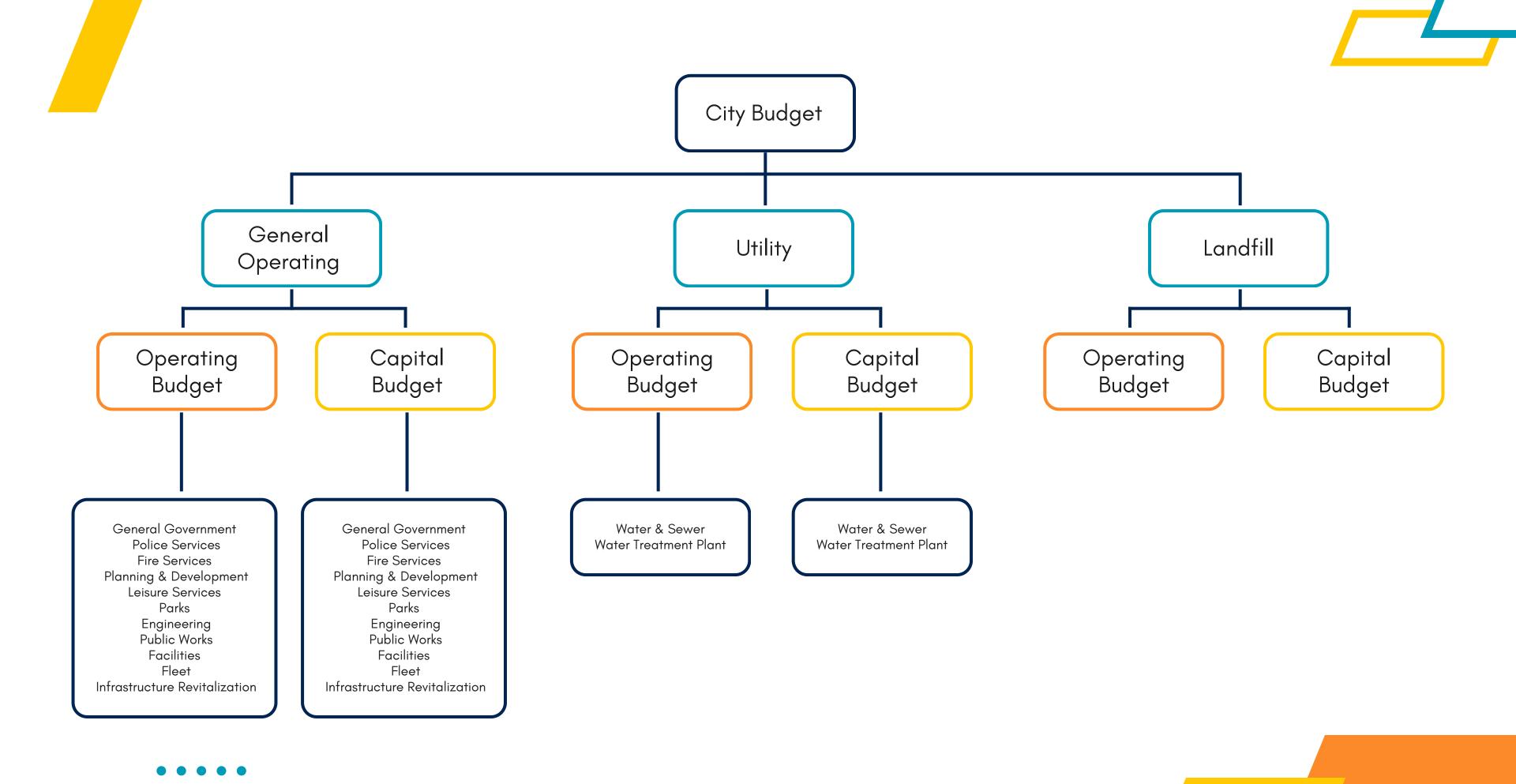


Set out short and long term plans



Address maintenance and replacement of major capital





REVENUE SOURCES

HOW IS THE CITY FUNDED?





The general operations of the City of Weyburn are funded through tax revenue and grants.





The utility functions of the City are funded by user fees collected (utility billing, landfill fees, etc.) and capital grants.

HOW IS THE CITY FUNDED

General Operating

Property taxes & Grants in lieu	\$	13,115,589	59.01%
Grant funding	\$	5,124,125	23.05%
Fees & charges on services	\$	1,949,690	8.77%
Reserve funding	\$	1,215,800	5.47%
Investment income & other	\$	822,000	3.70%
	and the second		

Utility Fund

Total

Total	\$ 6,292,105	
Reserve funding	\$ 7,105	0.11%
Grant funding	\$ 100,000	1.59%
Fees & charges on services	\$ 6.185.000	98.30%

Operating & Utility Capital Fund

Reserve funding/internal loans		\$ 6,639,000	83.16%
Transfer from Operating	(\$ 1,344,000	16.83%

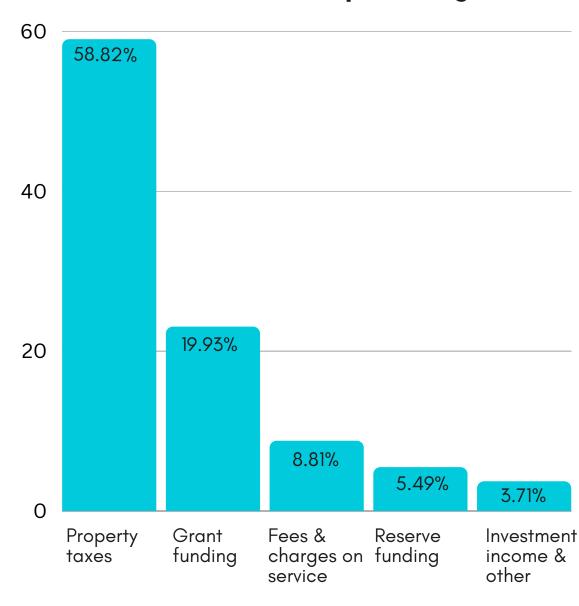
Total

\$ 7,983,000

\$22,227,204

TOTAL \$36,502,309

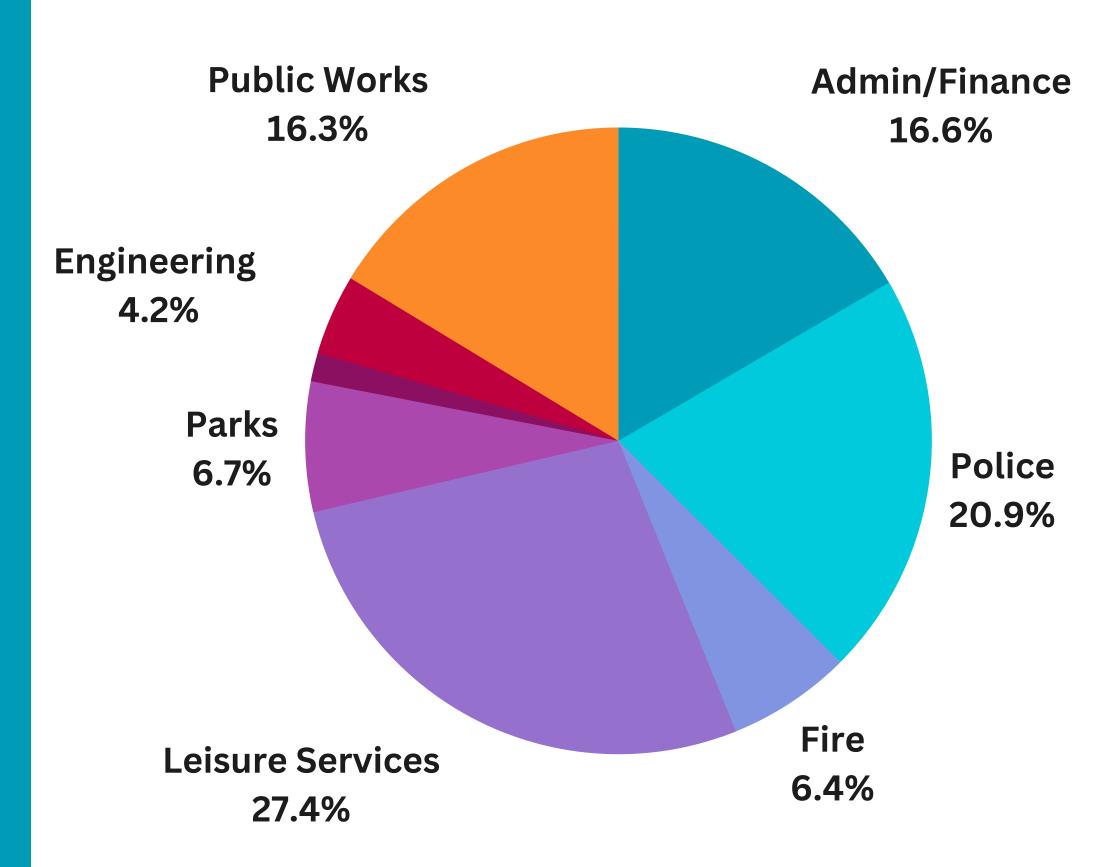
General Operating





TAX DOLLAR ALLOCATION

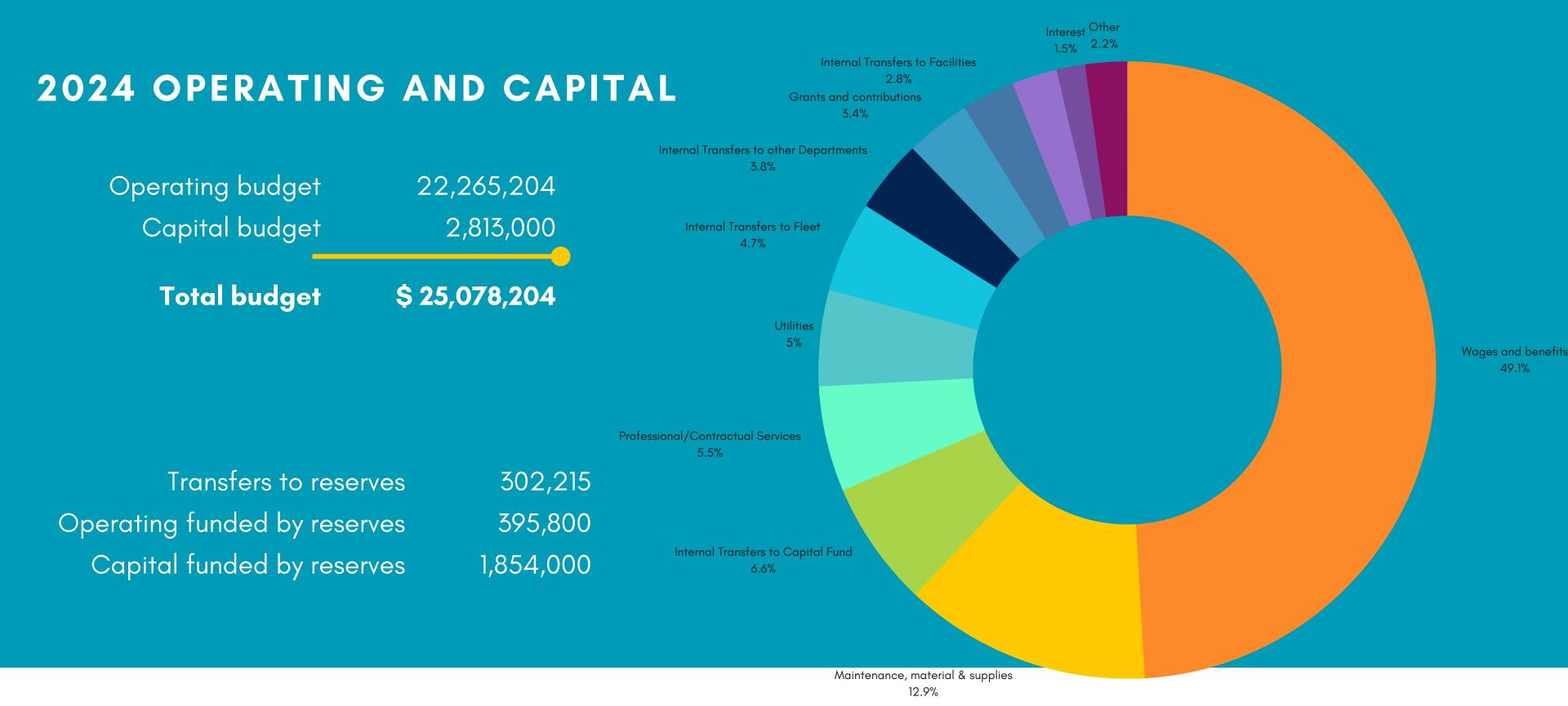
WHERE DO YOUR TAX DOLLARS GO?



An increase in taxes of 6.47% is \$650,467 in revenue distributed as follows:

Department	Increase/ (Decrease)	
Leisure	325,019	3.23%
Police	228,147	2.26%
Engineering	185,870	1.85%
Public Works	136,052	1.35%
Parks	108,090	1.08%
Fire	10,675	0.11%
Planning & Devleopment	(6,590)	-0.07%
Admin/Finance	(336,796)	-3.35%
Total tax increase	650,467	6.47%





NET OPERATING BUDGET

\$25, 078, 204

GENERAL OPERATING FUND

Revenue	2024 Budget	2023 Budget	2022 Actual	Capital - General Operating	2024 Budget	2023 Budget	2022 Actual
Taxes & GIL of Taxes	13,115,589	12,258,746	11,751,450	Equipment	448,000	83,000	47,835
Grants - Unconditional	2,560,000	2,265,520	1,994,406	Vehicles	110,000	100,000	40,401
Grants - Conditional	1,480,725	1,368,535	1,509,389	Buildings	· · · · · · · · · · · · · · · · · · ·	200,000	•
Grants - Capital	1,083,400	671,765	1,773	· ·		·	_
Fees & Charges	1,949,690	1,869,760	2,558,747	Streets	2,180,000	365,000	-
Land Sales	-	-	242,280	Land	75,000	_	14,573
Investment Income	765,000	588,100	161,809	Proceeds on Disposal	(15,000)	_	_
Other	42,000	31,000	78,239	Total Capital	2,798,000	748,000	102,809
Internal transfers from other departments	1,154,000	1,154,000	1,225,765	Total Capital	2,7 70,000	748,000	102,009
Total revenues	22,150,404	20,207,426	19,523,858	Surplus (Deficit) before Financing	(2,912,800)	(1,932,600)	306,816
Expenses (including internal transfers)	2024 Budget	2023 Budget	2022 Actual	Financing	2024 Budget	2023 Budget	2022 Actual
Administration/Finance	3,690,185	3,486,120	3,373,693	Internal transfer from Operating for Capital	568,000	183,000	92,534
Police Services	4,552,603	4,409,456	4,175,857				
Fire Services	1,429,575	1,415,990	1,277,781	Transfers from reserves (Operating)	395,800	1,184,600	624,500
Planning & Development	327,810	384,900	285,675	Transfers from reserves (Capital)	95,000	_	34,192
Leisure	6,111,724	6,054,525	4,834,259	Transfers from reserves (Supriui)	70,000		5-1,17 Z
Parks	1,493,210	1,458,220	1,447,084	Internal loan advances	1,854,000	565,000	-
Engineering	925,630	587,200	581,259				
Public Works	3,634,467	3,595,615	3,138,624	Total financing	2,912,800	1,932,600	751,226
Total	22,265,204	21,392,026	19,114,233				
Surplus (Deficit) before Capital	(114,800)	(1,184,600)	409,625	Net surplus (loss)	0	0	1,058,042



GENERAL CAPITAL FUND

Police	
New fleet	110,000
Fire Fire	
Breathing Apparatus	48,000
Public Works	
Asphalt	500,000
Traffic Lights	350,000
Message Boards	50,000
Culvert & Stormline	740,000
Stormwater/Sanitary System Modelling	85,000
Stormwater/Sanitary System Upgrades	855,000
grammary eyerem epgrades	
Parks	
Tatagwa Trails – Boardwalk replacement	75,000
T	ΦΟ 017 000
Total Operating Capital	\$2,813,000



General Operating funds the below Operating budget and is expensed within the General Operating budget.

FACILITIES FUND, FLEET FUND & INFRASTRUCTURE REVITALIZATION PROGRAM

Operating budget 3,476,250

Capital budget 660,000

Total budget \$ 4,136,250

Transfers to reserves C

Operating funded by reserves 820,000

Capital funded by reserves 225,000









FACILITIES, FLEET & INFRASTRUCTURE REVITALIZATION PROGRAM OPERATING BUDGET

Revenue	2024 Budget	2023 Budget	2022 Actual
Investment Income	15,000	10,000	10,843
Other	-	-	6,070
Internal transfers from other departments	2,416,250	2,503,470	1,806,873
Total revenues	2,431,250	2,513,470	1,823,786
Expenses (including internal transfers)	2024 Budget	2023 Budget	2022 Actual
Facilities	893,000	790,000	394,942
Fleet	1,563,250	1,548,470	1,934,216
Infrastructure Revitalization Program	1,020,000	800,000	604,331
Total	3,476,250	3,138,470	2,933,490
Surplus (Deficit) before Capital	(1,045,000)	(625,000)	(1,109,703)
Capital - General Operating	2024 Budget	2023 Budget	2022 Actual
Equipment	715,000	385,000	947,757
Buildings	-	-	48,552
Streets	-	-	47,785
Proceeds on Disposal	(55,000)	-	(43,360)
Total	660,000	385,000	1,000,735
Surplus (Deficit) before Financing	(1,705,000)	(1,010,000)	(2,110,438)

Financing	2024 Budget	2023 Budget	2022 Actual
nternal transfer from Operating for Capital	400,000	325,000	626,953
Transfer from Reserves (Operating)	820,000	625,000	848,301
Transfer from Reserves (Capital)	260,000	60,000	277,444
Internal loan advance	225,000	-	36,000
Total	1,705010,000	1,978,470	1,788,698
Net surplus (loss)	_	-	(321,740)

FLEET CAPITAL

Fleet		
	One ton Truck	80,000
	Tandem Dump Truck	220,000
	Sweeper	365,000
	Mower	50,000
	Total Capital	715,000

UTILITY & LANDFILL

Utility/WTP operating budget 5,113,200
Landfill operating budget 1,306,105
Capital budget 4,300,000

Total budget \$ 10,719,305

Transfers to reserves 874,095

Operating funded by reserves 70,105

Capital funded by reserves 4,300,000







Utility (Water & Sewer & Water Treatment Plant) and Landfill are funded by user fees, grants and reserves



UTILITY & LANDFILL OPERATING FUND

Revenue	2024 Budget	2023 Budget	2022 Actual
Grants - Conditional	100,000	100,000	202,353
Grants - Capital	-	-	-
Fees & charges	6,185,000	5,809,500	5,766,641
Other	-	-	5,684
Internal transfers from other departments	127,200	165,450	164,400
Total revenues	6,412,200	6,074,950	6,139,078
xpenses (including internal transfers)	2024 Budget	2023 Budget	2022 Actual
Utilities	2,926,230	2,911,400	2,513,398
Water Treatment Plant	2,186,970	1,953,550	1,751,140
Landfill	1,306,105q	1,221,345	1,063,441
Total	6,419,305	6,086,295	5,867,980
Surplus (Deficit) before Capital	(7,105)	(11,345)	271,098
Capital - General Operating	2024 Budget	2023 Budget	2022 Actual
Equipment	1,000,000	495,000	974,394
Buildings	2,900,000	1,550,000	3,059,116
Watermains	400,000	455,000	192,444
Total	4,300,000	2,500,000	4,225,954
Surplus (Deficit) before Financing	(4,307,105)	(2,511,345)	(3,954,856)

2022 Actual	2023 Budget	2024 Budget	Financing
744,394	45,000	-	Internal transfer from Operating for Capital
120,000	11,345	7,105	Transfer from Reserves (Operating)
3,450,000	2,455,000	4,300,000	Internal loan advances
4,314,394	2,511,345	4,307,105	Total
359,538		_	Net surplus (loss)

UTILITY & LANDFILL CAPITAL

Utility	
Water replacement - Railway Ave.	200,000
Water replacement - Moore Street	200,000
Lift Station 1 upgrades	1,200,000
Total	1,600,000
Water Treatment Plant	
Plant Upgrades	1,700,000
Landfill Capital expenses	
Construction of Phase 1 Engineered cell	1,000,000
Total General Operating Capital	4,300,000



- Implementation of e-bidding for procurement (tendering and competitive bidding processes)
- Improved emphasis on community engagement
- Funding for Weyburn Humane Society for animal control and facility operations
- Weyburn Builds Program and Commercial Incentive Program
- Established new IT contract

2024 Initiatives

- 2024 Municipal Election
- Implementation of records management system
- New Council Chamber desks
- Continued emphasis on community engagement
- Continued funding for Weyburn Humane Society
- Continued funding for the Weyburn Builds Program and Commercial Incentive Program
- Implement on-line payments on website

2024 Budget	2023 Budget	2022 Actual
3,690,185	3,486,120	3,373,693



- Off-site Development Levy Study Initiated
- Construction of the Weyburn General Hospital started (Class III Building Inspections)

DEPARTMENT COSTS

2024 Initiatives

- Completion of the Off-site Development Levy Study
- Construction of the Weyburn General Hospital (Class III Building Inspections)
- Electronic Building Inspections

2024 Budget	2023 Budget	2022 Actual
327,810	384,900	285,675



- Asphalt rehabilitation at entry of airport and lounge area
- Traffic studies at 16th & 1st, Engineering assessments of roadways

2024 Initiatives

- Asphalt rehabilitation on taxiways at airport
- Traffic studies and engineering assessments of roadways, downtown revitalization conceptual plan

2024 Budget	2023 Budget	2022 Actual
925,630	587,200	581,259



- Traffic light replacement (Government Rd. and Hwy 39)
- Replacement of culverts under Hwy 39, east side
- Sidewalk trip hazard repair and pedestrian accessible ramps
- Replace storm lines under Railway Ave.

DEPARTMENT COSTS

2024 Initiatives

- Traffic light replacement (Government Rd. and 1st Ave.)
- Traffic light installation (1st Ave. and 16th St.)
- Asphalt rehabilitation (1st Ave., from Government Rd. to 2nd St.)
- Replace culvert under Hwy 39, east of Government Rd.
- Replace storm line (16th St., from Coteau Ave. to East Ave.)
- Stormwater and wastewater system modelling and upgrades

2024 Budget	2023 Budget	2022 Actual
3,634,467	3,595,615	3,138,624



- New crack sealer unit
- Ordered infrared asphalt reclaimer
- Additional wide area mower
- Ordered new water sewer maintenance truck
- Upgrades to Fire department's command unit

DEPARTMENT COSTS

2024 Initiatives

- Additional tandem dump truck
- Replace sweeper
- New mower

2024 Budget	2023 Budget	2022 Actual
1,563,250	1,548,470	1,934,216



- Mobile litter fences for work area containment and to manage blowing litter
- Design of Phase I engineered cell (required by Ministry of Environment in Permit to Operate)

2024 Initiatives

- Concrete crushing to increase space at landfill
- Construction of Phase I engineering cell

2024 Budget	2023 Budget	2022 Actual
1,306,105	1,221,345	1,603,441



- Replace curb and gutter and pave 5th St., from Coteau Ave. to Prairie Ave.
- Pave 4th St. S at River Park entrance
- Rebuild and add additional lanes at 16th St. & 1st Ave. S
- Sidewalk replacements on Mergens St., Prairie Ave. and Government Rd.
- Pave Brownlee St., from 1st Ave. SW to Sims Ave.

2024 Initiatives

- Sidewalk replacements Coteau Ave., 4th Ave., Barber Cres., 10th St. and Bison Ave.
- Asphalt Prairie Ave., from Government Rd. to Mergens St.
- Asphalt Railway Ave., from 5th St. to 8th St.
- Replace curb and gutter and pave Moore St.
- Asphalt road transitions on Government Rd., from 2nd Ave. to 9th Ave. S

2024 Budget	2023 Budget	2022 Actual
1,020,000	800,000	604,331



- Construction of Lift Station #3
- Design of upgrades at Lift Station #1 and Lagoon for flood mitigation
- Watermain replacement on Railway Ave. and Duncan Dr.
- Replacement of valves, catch basins and hydrants

2024 Initiatives

- Construction of upgrades at Lift Station #1 and Lagoon for flood mitigation
- Watermain replacement on Railway Ave. and Moore St.
- Continued investment in replacement of valves, catch basins and hydrants

2024 Budget	2023 Budget	2022 Actual
2,926,230	2,911,400	2,513,398



- Commissioning and operation of CO2 and ammonia systems to improve water quality and compliance with permit
- Repairs on Albert Douglas Dam as per 2022 inspection

2024 Initiatives

- Addition of Powder Activated Carbon (PAC) to reduce THMs and improve taste and reduce odor
- Continued repairs on Albert Douglas Dam as per 2022 inspection

2024 Budget	2023 Budget	2022 Actual
2,186,970	1,953,550	1,751,140



- River Park Campground online booking system
- Tatagwa Trail expansion and maintenance program
- Additional inclusive programming initiatives
- Increased newcomers programming
- Transition to Lifesaving Society aquatics programming
- New and enhanced partnerships with community organizations

2024 Initiatives

- Increased Public Library funding
- Continued high level of service
- Diversified community programming opportunities
- Boardwalk pathway re-build
- Former Haig School park concept planning

	2024 Budget	2023 Budget	2022 Actual
Leisure	6,111,724	6,054,525	4,834,259
Parks	1,493,210	1,458,220	1,447,084



- Tom Zandee Sports Arena & Crescent Point Place chiller replacement
- Sports Arena & Soo Line Museum roof replacements

2024 Initiatives

- Extensive long-term leisure planning and facility studies
- Library roof replacement
- City facilities roof assessments
- Air handling and purification upgrades at Weyburn Fire Hall

2024 Budget	2023 Budget	2022 Actual
893,000	790,000	394,942



- Wildland fire fighting apparatus (refurbished from City mechanic truck
- Side-by-side trailer for emergency response
- Radio repeater to enhance radio signal in the area
- Thermal imagining camera
- SCBA air cylinders

2024 Initiatives

Four breathing apparatus (SCBA)

2024 Budget	2023 Budget	2022 Actual
1,429,575	1,415,990	1,277,781



- Combined Traffic Services Saskatchewan Vehicle replacement to incorporate K9 kennel
- Specialized Training Drug Recognition Expert certification, Joint Tactical Support Team, annual recertifications
- Facilities Repair and Maintenance

2024 Initiatives

- General duty half tonne vehicle replacement
- Facilities repair and maintenance program AC full replacement
- Implementation of new Collective Bargaining
 Agreement

2024 Budget	2023 Budget	2022 Actual
4,652,603	4,409,456	4,175,857

HOW WILL THE TAX INCREASE BE COLLECTED

Tax revenue from Mill Rate increase for General Operations:

\$317,498

Tax revenue from Mill Rate increase for Emergency Services & Snow Removal:

\$119,159

Tax revenue from Base Tax increase for Emergency Services & Snow removal:

\$213,810

\$50 increase in base tax



Impact on a Residential home assessed at 300,000

*With no change in provincial education mill rate of 4.54

	2023 Budget	2024 Budget	Change
Municipal tax	\$1,243	\$1,313	\$70
+ Base tax	\$765	\$815	\$50
Total municipal tax	\$2,008	\$2,128	\$120
Total increase in municipal tax			\$10/month
+ Provincial education tax	\$1,362	\$1,362	\$0.00
Total property tax	\$3,370	\$3,490	\$120

TIMELINE



OPEN HOUSE NOV. 7

Opportunity for public to engage and provide feedback.



BUDGET DISCUSSIONS NOV. 27

At the scheduled Council meeting. Delegations may appear.



FINAL BUDGET DEC. 11

Approval by City Council at the scheduled Council meeting.

2024 Budget Public Input

weyburn.ca/budget

